APPENDIX 1: Tables | June 2021

## CIPD Good Work Index 2021

UK Working Lives Survey

The CIPD is the professional body for HR and people development. The registered charity champions better work and working lives and has been setting the benchmark for excellence in people and organisation development for more than 100 years. It has more than 150,000 members across the world, provides thought leadership through independent research on the world of work, and offers professional training and accreditation for those working in HR and learning and development.

## CIPD Good Work Index 2021

## UK Working Lives Survey

## Appendix 1: Tables

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## Notes

This appendix accompanies the summary and survey reports of the CIPD Good Work Index 2021. The tables are derived from the 2021 UK Working Lives Survey conducted by YouGov on behalf of the CIPD. The survey drew on YouGov's UK panel of approximately 350,000 adults in work, as for the 2018, 2019 and 2020 surveys.

Fieldwork was undertaken online between 13 January and 23 February 2021; the total sample size was 6,257 adults. The responding sample is weighted to the profile of the sample definition to provide a representative reporting sample of all GB adults in work (aged $18+$ ). The profile is normally derived from census data or, if not available from the census, from industry-accepted data.

The reported N is the unweighted base. Figures should be cited as CIPD Good Work Index 2021.

## 1 Background details

## Individual characteristics

## Sexual orientation

| Heterosexual | $87 \%$ |
| :--- | :---: |
| Gay or lesbian | $5 \%$ |
| Bisexual | $4 \%$ |
| Other | $1 \%$ |
| Prefer not to say | $3 \%$ |
|  |  |
| N | 6,256 |

Household size: How many people, including yourself, are there in your household?

| 1 | $18 \%$ |
| :--- | :---: |
| 2 | $40 \%$ |
| 3 | $20 \%$ |
| 4 | $16 \%$ |
| $5+$ | $5 \%$ |
| Don't know/refused | $1 \%$ |
| $\mathbf{N}$ |  |

Disability or long-term health issues in last 12 months

| Yes | $15 \%$ |
| :--- | :---: |
| No | $83 \%$ |
|  |  |
| N | 6,256 |

## Organisational characteristics

Organisation size (number of workers)

| $1-9$ | $27 \%$ |
| :--- | :--- |
| $10-49$ | $13 \%$ |
| $50-249$ | $11 \%$ |
| $250-999$ | $10 \%$ |
| $1,000+$ | $36 \%$ |
| N | 6,256 |

Organisation sector

| Private sector | $77 \%$ |
| :--- | :---: |
| Public sector | $16 \%$ |
| Third/voluntary sector | $6 \%$ |
| N | 6,256 |

Organisation industry

| Primary industries | $2 \%$ |
| :--- | :---: |
| Manufacturing | $6 \%$ |
| Waste management | $0 \%$ |
| Utilities | $1 \%$ |
| Construction | $6 \%$ |
| Retail | $15 \%$ |
| Hospitality | $7 \%$ |
| Transport and storage | $5 \%$ |
| Information and communication | $11 \%$ |
| Finance and insurance | $3 \%$ |
| Real estate activities | $1 \%$ |
| Professional, scientific and <br> technical | $9 \%$ |
| Arts, entertainment and <br> recreation | $2 \%$ |
| Public administration and <br> defence | $5 \%$ |
| Emergency services | $7 \%$ |
| Education | $10 \%$ |
| Health and social work | $2 \%$ |
| Charity/membership <br> organisation | $5 \%$ |
| Other | 256 |
| N |  |

## Central work attitudes

Job centrality

|  | Strongl <br> y agree | Agre <br> e | Neither <br> agree nor <br> disagree | Disa <br> gree | Strongly <br> disagree | Don't <br> know |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| A job is just a way of earning <br> money - no more | $11 \%$ | $26 \%$ | $21 \%$ | $33 \%$ | $9 \%$ | $0 \%$ |
|  |  |  |  |  |  |  |
| I would enjoy having a paid job <br> even if I did not need money | $11 \%$ | $46 \%$ | $19 \%$ | $14 \%$ | $7 \%$ | $2 \%$ |

Job satisfaction

| Satisfied | $66 \%$ |
| :--- | :---: |
| Dissatisfied | $15 \%$ |
| N | 6,256 |

Intention to quit
How likely or unlikely do you think it is that you will voluntarily quit your job in the next 12 months?

| Very likely | $5 \%$ |
| :--- | ---: |
| Likely | $9 \%$ |
| Neither likely nor unlikely | $16 \%$ |
| Unlikely | $23 \%$ |
| Very unlikely | $41 \%$ |
| Don't know | $5 \%$ |
|  |  |
| N | 6,256 |

## Effort and performance

| Effort | Strongl <br> y agree | Agree | Neither <br> agree nor <br> disagree | Disagre <br> e | Strongly <br> disagree | Don't <br> know | N |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| I am willing to work harder than I <br> have to in order to help my <br> employer or organisation | $9 \%$ | $46 \%$ |  |  |  |  |  |
| I am willing to work harder than I <br> have to in order to help my <br> client(s) |  |  | $28 \%$ | $11 \%$ | $4 \%$ | $0 \%$ | $5,264.83$ |


| Task performance: | Stron <br> gly <br> agree | A <br> gr <br> ee | Neither <br> agree nor <br> disagree | Dis <br> agr <br> ee | Strongl <br> y <br> disagre <br> e | Don' <br> t <br> kno <br> w |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| I achieve the objectives of the job, fulfil <br> all the requirements | $28 \%$ | 56 <br> $\%$ | $12 \%$ | $2 \%$ | $0 \%$ | $1 \%$ |
| I am competent in all areas of the job, <br> handle tasks with proficiency | $29 \%$ | 52 <br> $\%$ | $14 \%$ | $4 \%$ | $1 \%$ | $1 \%$ |
| Context performance |  |  |  |  |  |  |
| I volunteer to do things not formally <br> required by the job | $13 \%$ | 43 <br> $\%$ | $25 \%$ | 12 <br> $\%$ | $5 \%$ | $2 \%$ |
| I help others when their workload <br> increases (assist others until they get <br> over the hurdles) | $16 \%$ | 53 <br> $\%$ | $21 \%$ | $5 \%$ | $2 \%$ | $4 \%$ |
| I make innovative suggestions to <br> improve the overall quality of my team <br> or department | $13 \%$ | 41 <br> $\%$ | $29 \%$ | $9 \%$ | $4 \%$ | $4 \%$ |

## 2 Change and continuity in the COVID-19 workplace

| Once social distancing measures and other COVID-19-related restrictions <br> are fully relaxed, how often, if at all, would you like to work from home? |  |  |
| :--- | :--- | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
| N |  |  |
| 5 days a week or more | 6,256 |  |
| 4 days a week | $19 \%$ |  |
| 3 days a week | $7 \%$ |  |
| 2 days a week |  |  |
| 1 day a week |  |  |
| Less often than 1 day a week |  |  |
| Never | $9 \%$ |  |
| Not applicable - I cannot do my job from home | $5 \%$ |  |
| Don't know |  |  |


| I feel anxious about catching and/or spreading COVID-19 at my <br> workplace |  |
| :--- | ---: |
| N | 2,513 |
| Strongly agree | $14.8 \%$ |
| Agree | $29.5 \%$ |
| Neither agree nor disagree | $20.9 \%$ |
| Disagree | $21.1 \%$ |
| Strongly disagree | $12.7 \%$ |
| Don't know | $1.0 \%$ |


| How often do you currently work from home (since the measures put in <br> place to control COVID-19)? |  |
| :--- | ---: |
|  | 6,256 |
| N | $42.8 \%$ |
|  | $4.9 \%$ |
| 5 days a week/all the time | $4.6 \%$ |
| 4 days a week | $3.7 \%$ |
| 3 days a week | $1.9 \%$ |
| 2 days a week | $3.9 \%$ |
| 1 day a week | $38.3 \%$ |
| Less often than 1 day a week |  |
| Never |  |

## 3 Job design and the nature of work

| Meaningfulness of work | Strongl <br> y agree | Ag <br> re <br> e | Neither agree <br> nor disagree | Disa <br> gree | Strongly <br> disagree | Don't <br> know |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| I have the feeling of doing <br> useful work for my <br> organisation | $22 \%$ | 53 <br> $\%$ | $16 \%$ | $5 \%$ | $2 \%$ | $1 \%$ |
| I have the feeling of doing <br> useful work for my client(s) | $38 \%$ | 48 <br> $\%$ | $8 \%$ | $4 \%$ | $1 \%$ | $0 \%$ |
| I have the feeling of doing <br> useful work for society | $16 \%$ | 37 <br> $\%$ | $25 \%$ | $15 \%$ | $6 \%$ | $1 \%$ |
| I am highly motivated by my <br> organisation's core purpose | $14 \%$ | 36 <br> $\%$ | $30 \%$ | $12 \%$ | $6 \%$ | $1 \%$ |
| I am highly motivated by the <br> core purpose of my client(s) | $17 \%$ | 45 <br> $\%$ | $24 \%$ | $10 \%$ | $4 \%$ | $1 \%$ |


| Normal weekly workload |  |
| :--- | :--- |
|  | $7 \%$ |
| Far too much |  |
|  | $23 \%$ |
| Too much | $61 \%$ |
|  | $6 \%$ |
| About right | $2 \%$ |
|  | Too little |
|  | $2 \%$ |
| Far too little |  |
|  | 6,256 |
| Don't know |  |
| N |  |


| Qualification-job match |  |
| :--- | :--- |
|  |  |
| I am overqualified | $29 \%$ |
|  | $62 \%$ |
| I have the right level of qualifications | $5 \%$ |
|  | $3 \%$ |
| I am underqualified |  |
|  | 6,256 |
| Don't know |  |
| N |  |


| Skills-job match |  |
| :--- | :--- |
| I lack some skills required in my current <br> duties | $13 \%$ |
| My present skills correspond well with my <br> duties | $51 \%$ |
| I have the skills to cope with more <br> demanding duties | $34 \%$ |
| Don't know | $3 \%$ |
| N | 6,256 |


| Job <br> complexity: <br> how often <br> does your <br> main job <br> involve the <br> following? | Always | Often | Sometimes | Rarely | Never |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
| Solving <br> unforeseen <br> problems on <br> your own | $19 \%$ | $41 \%$ | $30 \%$ | $8 \%$ | $2 \%$ |
| Monotonous <br> tasks | $13 \%$ | $31 \%$ | $43 \%$ | $12 \%$ | $1 \%$ |
| Complex <br> tasks | $14 \%$ | $33 \%$ | $34 \%$ | $17 \%$ | $3 \%$ |
| Learning <br> new things | $11 \%$ | $32 \%$ | $38 \%$ | $16 \%$ | $3 \%$ |
| Interesting <br> tasks | $10 \%$ | $36 \%$ | $37 \%$ | $15 \%$ | $2 \%$ |


| Autonomy | A lot | Some | A little | None | Don't <br> know |
| :--- | :--- | :--- | :--- | :--- | :--- |
| The tasks you do in your job | $22 \%$ | $36 \%$ | $24 \%$ | $18 \%$ | $1 \%$ |
| The pace at which you work | $34 \%$ | $32 \%$ | $18 \%$ | $15 \%$ | $1 \%$ |
| How you do your work | $41 \%$ | $33 \%$ | $18 \%$ | $8 \%$ | $1 \%$ |
| The time you start or finish your <br> working day | $26 \%$ | $25 \%$ | $18 \%$ | $31 \%$ | $1 \%$ |


| Work resources | Strong <br> ly <br> agree | Ag <br> re <br> e | Neither <br> agree nor <br> disagree | Dis <br> agr <br> ee | Strongly <br> disagre <br> e | Don't <br> know |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| l usually have enough time to get <br> my work done within my allocated <br> hours | $18 \%$ | 45 <br> $\%$ | $17 \%$ | 14 <br> $\%$ | $5 \%$ | $1 \%$ |
| I have the right equipment to do my <br> job effectively | $24 \%$ | 54 <br> $\%$ | $13 \%$ | $7 \%$ | $2 \%$ | $1 \%$ |
| I have a suitable space to do my job <br> effectively (eg office space or <br> workshop) | $25 \%$ | 47 <br> $\%$ | $15 \%$ | $9 \%$ | $2 \%$ | $2 \%$ |


| Learning and development | Strong <br> ly <br> agree | Ag <br> re <br> e | Neither <br> agree nor <br> disagree | Dis <br> agr <br> ee | Strongly <br> disagre <br> e | Don't <br> know |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| I receive the training and <br> information I need to do my job well | $11 \%$ | 46 <br> $\%$ | $25 \%$ | 12 <br> $\%$ | $6 \%$ | $1 \%$ |
| My job offers good opportunities to <br> develop my skills | $11 \%$ | 40 <br> $\%$ | $24 \%$ | 16 <br> $\%$ | $9 \%$ | $1 \%$ |
| My job offers good prospects for <br> career advancement | $7 \%$ | 24 <br> $\%$ | $29 \%$ | 23 <br> $\%$ | $15 \%$ | $1 \%$ |
| I receive the training and <br> information I need to manage my <br> colleagues well | $10 \%$ | 43 <br> $\%$ | $27 \%$ | 13 <br> $\%$ | $6 \%$ | $1 \%$ |

## 4 Pay and benefits

| Considering my responsibilities and achievements in my job, I feel I get paid appropriately. |  |  |  |  |  |
| :---: | :--- | :--- | :--- | :--- | :---: |
| Strongly <br> agree | Agre <br> e | Neither agree nor <br> disagree | Disagre <br> e | Strongly <br> disagree | Don't <br> know |
| $7 \%$ | $42 \%$ | $20 \%$ | $23 \%$ | $7 \%$ | $1 \%$ |


| Total pay bands |  |
| :--- | ---: |
|  |  |
| Less than $£ 5,000$ per year | $1 \%$ |
| $£ 5,000-£ 9,999$ per year | $2 \%$ |
| $£ 10,000-£ 14,999$ per year | $3 \%$ |
| $£ 15,000-£ 19,999$ per year | $10 \%$ |
| $£ 20,000-£ 24,999$ per year | $11 \%$ |
| $£ 25,000-£ 29,999$ per year | $7 \%$ |
| $£ 30,000-£ 34,999$ per year | $6 \%$ |
| $£ 35,000-£ 39,999$ per year | $5 \%$ |
| $£ 40,000-£ 44,999$ per year | $4 \%$ |
| $£ 45,000-£ 49,999$ per year | $3 \%$ |
| $£ 50,000-£ 59,999$ per year | $3 \%$ |
| $£ 60,000-£ 69,999$ per year | $3 \%$ |
| $£ 70,000-£ 99,999$ per year | $3 \%$ |
| $£ 100,000$ and over | $2 \%$ |
| Prefer not to say | $36 \%$ |


| Are you currently saving through a company pension plan? |  |
| :--- | :--- |
| I'm currently in a defined benefit plan (such as final salary or career <br> average pension) | $19 \%$ |
| I'm currently in a defined contribution plan (such as a group <br> personal pension, stakeholder pension or NEST pension) | $40 \%$ |
| I'm definitely in a plan but cannot remember whether it is a defined <br> benefit or defined contribution plan | $14 \%$ |
| No | $20 \%$ |
| Don't know | $7 \%$ |


| $\mid 2$ <br> As a proportion of your salary, how much does your employer contribute <br> into your company pension? |  |
| :--- | :--- |
|  |  |
| $0 \%$ | $1 \%$ |
| $1 \%$ | $1 \%$ |
| $2 \%$ | $4 \%$ |
| $3 \%$ | $12 \%$ |
| $4 \%$ | $6 \%$ |
| $5 \%$ | $12 \%$ |
| $6 \%$ | $6 \%$ |
| $7 \%$ | $3 \%$ |
| $8 \%$ | $3 \%$ |
| $9 \%$ | $2 \%$ |
| $10 \%$ | $5 \%$ |
| $11-15 \%$ | $5 \%$ |
| $16 \%$ or more | $3 \%$ |
| Don't know | $36 \%$ |


| Employee benefits available and used in the past 12 months | I have used this benefit | Available to me but I do not use this benefit | Not availa ble to me | Do <br> n't <br> kno <br> w |
| :---: | :---: | :---: | :---: | :---: |
| Career development benefits (eg paid study leave or professional subscriptions paid) | 11\% | 18\% | 65\% | 7\% |
| Financial assistance benefits (eg relocation assistance or homeworker allowance) | 3\% | 10\% | 78\% | 8\% |
| Food benefits (eg subsidised restaurant or free tea and coffee) | 25\% | 9\% | 62\% | 4\% |
| Health care and insurance benefits (eg death-inservice/life assurance, flu jabs, dental or health insurance) | 19\% | 20\% | 55\% | 5\% |
| Wellbeing benefits (eg subsidised gym membership, massage or exercise classes) | 6\% | 22\% | 68\% | 5\% |
| Enhanced leave benefits (eg paid bereavement leave, emergency eldercare support, or more than 20 days' paid annual leave excluding bank holidays) | 23\% | 26\% | 44\% | 8\% |
| Social benefits (eg Christmas or summer party) | 21\% | 16\% | 59\% | 5\% |
| Technology benefits (eg mobile phone for personal use or home computer) | 20\% | 8\% | 67\% | 5\% |
| Transport benefits (eg free/subsidised on-site car parking, travel season ticket loan, company car) | 16\% | 14\% | 66\% | 5\% |

## 5 Contracts

| Work status in main job |  |
| :--- | :---: |
| Work as a permanent employee | $79 \%$ |
| Temporary employment you have found yourself | $2 \%$ |
| Temporary work via an employment agency | $0 \%$ |
| Zero-hours contract work | $2 \%$ |
| Short-hours contract work | $1 \%$ |
| Running my own business | $10 \%$ |
| Working as a freelancer or an independent contractor for one single client | $2 \%$ |
| Working as a freelancer or an independent contractor for two or more clients | $3 \%$ |
| Other | $1 \%$ |
| Don't know | $0 \%$ |
|  |  |
| N | 6,256 |


| How well does this suit your personal circumstances? |  |
| :--- | :--- |
|  |  |
| Very well | $70 \%$ |
|  |  |
| Fairly well | $26 \%$ |
|  | $3 \%$ |
| Not very well |  |
|  | $1 \%$ |
| Not at all well |  |
|  | 6,256 |


| Contracted ho |  |
| :---: | :---: |
| 0 | 1\% |
| Fewer than 5 | 0\% |
| 5-10 | 2\% |
| 10-15 | 3\% |
| 15-20 | 6\% |
| 20-25 | 9\% |
| 25-30 | 5\% |
| 30-35 | 6\% |
| 35-40 | 43\% |
| 40-45 | 17\% |
| 45-50 | 2\% |
| 50-55 | 0\% |
| 55-60 | 0\% |
| 60-65 | 0\% |
| 65-70 | 0\% |
| 70-75 | 0\% |
| 75-80 | 0\% |
| 80-85 | 0\% |
| Over 80 | 0\% |
| Don't know | 7\% |
| N | 4,973 |


| How often, if at all, do you have to work at short notice? |  |
| :--- | :--- |
|  | $6 \%$ |
| Every day | $6 \%$ |
|  | $6 \%$ |
| 2-4 times a week | $9 \%$ |
|  | 6 Once a week |
|  | $6 \%$ |
| 2 or 3 times a month | $9 \%$ |
|  |  |
| Once a month | $13 \%$ |
|  | $41 \%$ |
| Once every 2-3 months | 5 |
| Twice a year or less often | $5 \%$ |
| Never | 6,194 |
| Don't know |  |
| N |  |


| How likely do you think it is that you could lose your job <br> in the next 12 months? |  |
| :--- | :--- |
| Very likely | $5 \%$ |
| Likely | $10 \%$ |
| Neither likely nor unlikely | $23 \%$ |
| Unlikely | $29 \%$ |
| Very unlikely | $24 \%$ |
| Don't know | $9 \%$ |
| N | 6,256 |


| How easy or difficult do you think it would be for you to <br> find another job at least as good as your current one? |  |
| :--- | :--- |
| Very easy | $4 \%$ |
| Fairly easy | $18 \%$ |
| Neither easy nor difficult | $21 \%$ |
| Fairly difficult | $30 \%$ |
| Very difficult | $19 \%$ |
| Don't know | $8 \%$ |
| N | 6,256 |

## 6 Work-life balance

| Hours of work per week | How many hours do you usually work per week, including any paid or unpaid overtime? Please type a number below. | While taking into account the need to earn your living, how many hours per week would you like to work if you could freely choose? Please type a number below. |
| :---: | :---: | :---: |
| 0 | 1\% | 4\% |
| Fewer than 5 | 1\% | 0\% |
| 5-10 | 3\% | 2\% |
| 10-15 | 4\% | 3\% |
| 15-20 | 5\% | 7\% |
| 20-25 | 9\% | 15\% |
| 25-30 | 6\% | 9\% |
| 30-35 | 8\% | 22\% |
| 35-40 | 22\% | 23\% |
| 40-45 | 22\% | 11\% |
| 45-50 | 9\% | 2\% |
| 50-55 | 5\% | 2\% |
| 55-60 | 1\% | 0\% |
| 60-65 | 2\% | 1\% |
| 65-70 | 0\% | 0\% |
| 70-75 | 0\% | 0\% |
| 75-80 | 0\% | 0\% |
| 80-85 | 0\% | 0\% |
| Over 80 | 0\% | 0\% |


| Usual commuting time |  |
| :--- | :--- |
|  | $48 \%$ |
| Fewer than 15 minutes |  |
|  | $17 \%$ |
| $16-30$ minutes | $10 \%$ |
|  |  |
| $31-45$ minutes | $11 \%$ |
|  | $2 \%$ |
| $46-60$ minutes | $5 \%$ |
|  | $81-75$ minutes |
| $76-90$ minutes | $8 \%$ |
|  | 6,256 |
| More than 90 minutes |  |
| N |  |


| Work-family conflict | Stron <br> gly <br> agree | A <br> gr <br> ee | Neither <br> agree nor <br> disagree | Dis <br> agr <br> ee | Strongl <br> y <br> disagre <br> e | Don' <br> t <br> kno <br> w |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| I find it difficult to fulfil my commitments <br> outside of my job because of the amount of <br> time I spend on my job | $4 \%$ | 16 <br> $\%$ | $20 \%$ | 40 <br> $\%$ | $20 \%$ | $0 \%$ |
| I find it difficult to do my job properly because <br> of my commitments outside of work | $1 \%$ | 6 <br> $\%$ | $12 \%$ | 49 <br> $\%$ | $31 \%$ | $0 \%$ |
| I find it difficult to relax in my personal time <br> because of my job | $5 \%$ | 19 <br> $\%$ | $18 \%$ | 37 <br> $\%$ | $20 \%$ | $0 \%$ |


| Informal flexible working: How easy or <br> difficult would you say it is for you to arrange <br> to take an hour or two off during working <br> hours to take care of personal or family <br> matters? |  |
| :--- | :--- |
|  |  |
| Very easy | $28 \%$ |
| Fairly easy | $35 \%$ |
| Neither easy nor difficult | $14 \%$ |
| Fairly difficult | $11 \%$ |
| Very difficult | $9 \%$ |
|  | $2 \%$ |
| Don't know |  |


|  |  |
| :--- | :--- |
| $N$ | 6,256 |


|  | I have <br> used this <br> arrangem <br> ent | Available to <br> me but I do <br> not use it | Not <br> availab <br> le to <br> me | Don <br> 't <br> kno <br> w |
| :--- | ---: | ---: | ---: | ---: |
| Flexible working arrangements in the last |  |  |  |  |
| Flexi-time (ability to choose the start and finish <br> time of the working day) | $33 \%$ | $15 \%$ | $47 \%$ | $5 \%$ |
| Job-sharing (sharing a full-time job with <br> someone) | $2 \%$ | $12 \%$ | $76 \%$ | $9 \%$ |
| The chance to reduce your working hours (eg <br> full-time to part-time) | $10 \%$ | $30 \%$ | $50 \%$ | 10 <br> $\%$ |
| Compressed hours (working the same number <br> of hours per week across fewer days, eg 37 <br> hours in four days instead of five) | $10 \%$ |  |  |  |
| Working from home in normal working hours | $49 \%$ | $22 \%$ | $60 \%$ | $8 \%$ |
| Working only during school term times | $4 \%$ | $5 \%$ | $44 \%$ | $2 \%$ |

## 7 Relationships at work

| Quality of relationships with... | Very good | Good | Neither good nor poor | Poor | Very poor | Not applicable - I do not have a relationship with this person | Don't know |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Your line manager or supervisor | 37\% | 42\% | 13\% | 4\% | 3\% | 2\% | 1\% |
| Other managers at your workplace | 20\% | 47\% | 16\% | 4\% | 2\% | 9\% | 1\% |
| Colleagues in your team | 34\% | 43\% | 7\% | 2\% | 0\% | 12\% | 1\% |
| Other colleagues at your workplace | 21\% | 49\% | 12\% | 2\% | 1\% | 14\% | 1\% |
| Staff who you manage | 31\% | 48\% | 7\% | 1\% | 1\% | 11\% | 2\% |
| Customers, clients or service users | 27\% | 45\% | 10\% | 1\% | 1\% | 15\% | 1\% |
| Suppliers | 13\% | 29\% | 10\% | 1\% | 1\% | 44\% | 2\% |


| Psychological <br> safety | Stron <br> gly <br> agree | Agree | Neithe <br> r <br> agree <br> nor <br> disagr <br> ee | Disagr <br> ee | Strong <br> ly <br> disagr <br> ee | Don't <br> know | Not <br> applicable <br> I do not <br> have a <br> manager/te <br> am | N |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| If I make a <br> mistake, my <br> manager or <br> supervisor <br> will hold it <br> against me | $4 \%$ | $12 \%$ | $18 \%$ | $39 \%$ | $23 \%$ | $4 \%$ | $1 \%$ | 4,981 |
| People in my <br> team <br> sometimes <br> reject others <br> for being <br> different | $4 \%$ | $14 \%$ | $15 \%$ | $30 \%$ | $29 \%$ | $4 \%$ | $4 \%$ | 5,382 |
| No one in my <br> team would | $24 \%$ | $39 \%$ | $16 \%$ | $10 \%$ | $4 \%$ | $4 \%$ | $3 \%$ | 5,382 |


| deliberately <br> act in a way <br> that <br> undermines <br> my efforts |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| People management: My <br> immediate supervisor, line <br> manager or boss... | Stron <br> gly <br> agree | Agree | Neith <br> er <br> agree <br> nor <br> disagr <br> ee | Disagr <br> ee | Stron <br> gly <br> disagr <br> ee | Don't <br> know | N |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Respects me as a person | $31 \%$ | $45 \%$ | $13 \%$ | $5 \%$ | $3 \%$ | $4 \%$ | 5,104 |
| Recognises when I have done <br> a good job | $25 \%$ | $44 \%$ | $17 \%$ | $8 \%$ | $4 \%$ | $2 \%$ | 5,104 |
| Is successful in getting people <br> to work together | $18 \%$ | $41 \%$ | $24 \%$ | $10 \%$ | $4 \%$ | $3 \%$ | 5,104 |
| Helps me in my job | $19 \%$ | $43 \%$ | $23 \%$ | $9 \%$ | $5 \%$ | $1 \%$ | 5,104 |
| Provides useful feedback on <br> my work | $16 \%$ | $41 \%$ | $23 \%$ | $13 \%$ | $6 \%$ | $2 \%$ | 5,104 |
| Supports my learning and <br> development | $19 \%$ | $38 \%$ | $26 \%$ | $9 \%$ | $5 \%$ | $3 \%$ | 5,104 |
| Can be relied upon to keep <br> their promise | $20 \%$ | $40 \%$ | $22 \%$ | $10 \%$ | $5 \%$ | $4 \%$ | 5,104 |
| Is supportive if I have a <br> problem | $29 \%$ | $46 \%$ | $15 \%$ | $5 \%$ | $3 \%$ | $3 \%$ | 5,104 |
| Treats me fairly | $29 \%$ | $48 \%$ | $14 \%$ | $5 \%$ | $3 \%$ | $1 \%$ | 5,104 |

## 8 Employee voice

| Channels for employee voice available |  |
| :--- | :--- |
|  | 5,165 |
| N | $24 \%$ |
| All-department or all-organisation meetings | $12 \%$ |
| Employee focus groups | $42 \%$ |
| Employee survey | $19 \%$ |
| None of the above | $5 \%$ |
| Non-union staff association or consultation committee | $57 \%$ |
| One-to-one meetings with your line manager | $14 \%$ |
| Online forum or chat room for employees (ie an enterprise social network, such <br> as Yammer) | $2 \%$ |
| Other | $50 \%$ |
| Team meetings | $19 \%$ |
| Trade union |  |


| Overall, how good or poor <br> would you say managers at <br> your workplace are at... | Very <br> good | Good | Neithe <br> r good <br> nor <br> poor | Poor | Very <br> poor | Don't <br> know | N |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Keeping employees <br> informed of management <br> discussions or decisions | $11 \%$ | $36 \%$ | $23 \%$ | $15 \%$ | $9 \%$ | $5 \%$ | 5,382 |
| Seeking the views of <br> employees or employee <br> representatives | $11 \%$ | $34 \%$ | $26 \%$ | $15 \%$ | $9 \%$ | $7 \%$ | 5,382 |
| Responding to suggestions <br> from employees or <br> employee representatives | $9 \%$ | $33 \%$ | $27 \%$ | $15 \%$ | $8 \%$ | $9 \%$ | 5,382 |
| Allowing employees or <br> employee representatives to <br> influence final decisions | $6 \%$ | $27 \%$ | $29 \%$ | $16 \%$ | $11 \%$ | $11 \%$ | 5,382 |


| Overall, how good or poor <br> would you say employee <br> representatives at your <br> workplace are at... | Very <br> good | Good | Neithe <br> r good <br> nor <br> poor | Poor | Very <br> poor | Don't <br> know | N |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Seeking the views of <br> employees | $9 \%$ | $38 \%$ | $24 \%$ | $15 \%$ | $7 \%$ | $7 \%$ | 1,128 |
| Representing employee <br> views to senior <br> management | $9 \%$ | $35 \%$ | $26 \%$ | $13 \%$ | $7 \%$ | $10 \%$ | 1,128 |
| Keeping employees <br> informed of management <br> discussions or decisions | $9 \%$ | $37 \%$ | $26 \%$ | $15 \%$ | $6 \%$ | $7 \%$ | 1,128 |

## 9 Health and wellbeing

| To what <br> extent <br> does your <br> work <br> positively <br> or <br> negativel <br> y affect <br> the <br> following <br> ? | Very <br> positivel | Positivel <br> y | Neither <br> positively <br> nor <br> negativel <br> y | Negativel <br> y | Very <br> negativel <br> y | Don't <br> know | N |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Your <br> mental <br> health | $7 \%$ | $32 \%$ | $35 \%$ | $21 \%$ | $4 \%$ | $1 \%$ | 6,156 |
| Your <br> physical <br> health | $5 \%$ | $24 \%$ | $48 \%$ | $22 \%$ | $2 \%$ | $0 \%$ | 6,156 |


|  | Always | Often | Sometimes | Rarely | Never | N |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| At my work <br> I feel full of <br> energy | $4 \%$ | $27 \%$ | $45 \%$ | $21 \%$ | $3 \%$ | 6,256 |
| I am <br> enthusiastic <br> about my <br> job | $15 \%$ | $37 \%$ | $34 \%$ | $11 \%$ | $3 \%$ | 6,256 |
| Time flies <br> when I am <br> working | $15 \%$ | $39 \%$ | $36 \%$ | $9 \%$ | $1 \%$ | 6,256 |
| At my work <br> I feel bored | $3 \%$ | $11 \%$ | $35 \%$ | $37 \%$ | $14 \%$ | 6,256 |
| At my work <br> I feel <br> miserable | $3 \%$ | $8 \%$ | $28 \%$ | $43 \%$ | $18 \%$ | 6,256 |
| At my work <br> I feel <br> exhausted | $4 \%$ | $17 \%$ | $44 \%$ | $28 \%$ | $7 \%$ | 6,256 |
| At my work <br> I feel under <br> excessive <br> pressure | $5 \%$ | $15 \%$ | $40 \%$ | $32 \%$ | $7 \%$ | 6,256 |


| In the last 12 months, have you experienced any of <br> the following health-related conditions? Please tick all <br> that apply. |  |
| :--- | :--- |
| Alcohol or drug dependence | $2 \%$ |
| Anxiety | $33 \%$ |
| Backache or other bone, joint or muscle problems | $38 \%$ |
| Breathing problems | $7 \%$ |
| Depression | $20 \%$ |
| Hearing problems | $6 \%$ |
| Heart problems | $3 \%$ |
| Injury due to an accident while at work | $1 \%$ |
| None of the above | $29 \%$ |
| Other | $5 \%$ |
| Panic attack(s) | $9 \%$ |
| Repetitive strain injury (RSI) | $5 \%$ |
| Road traffic accidents while commuting to or from work | $1 \%$ |
| Skin problems | $15 \%$ |
| Sleep problems | $39 \%$ |
|  | 6,169 |
| N |  |


| Presenteeism: In the last three months have <br> you ever worked in your main job despite <br> not feeling well enough to perform your <br> duties? |  |
| :--- | :--- |
|  | $35 \%$ |
| Yes | $65 \%$ |
| No | 6,256 |
| N |  |

## 10 CIPD Good Work Index

| Good Work Indices: <br> mean scores for <br> 2018-2021 by <br> National Statistics <br> Socio-Economic <br> Classification (NS- <br> SEC) | Pay <br> and <br> benefit <br> s | Contra <br> cts | Work- <br> life <br> balanc <br> e | Job <br> design | Relations <br> hips at <br> work | Emplo <br> yee <br> voice | Health <br> and <br> wellbei <br> ng |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |
| Higher managerial | 0.55 | 0.87 | 0.55 | 0.64 | 0.73 | 0.34 | 0.59 |
| Lower managerial | 0.49 | 0.86 | 0.54 | 0.61 | 0.72 | 0.32 | 0.58 |
| Intermediate <br> occupations | 0.48 | 0.87 | 0.56 | 0.55 | 0.70 | 0.33 | 0.59 |
| Self-employed routine <br> and manual | 0.40 | 0.78 | 0.66 | 0.62 | 0.83 | 0.04 | 0.64 |
| Lower supervisory <br> and technical | 0.49 | 0.85 | 0.51 | 0.57 | 0.68 | 0.32 | 0.59 |
| Semi-routine <br> occupations | 0.45 | 0.81 | 0.53 | 0.53 | 0.68 | 0.31 | 0.57 |
| Routine occupations | 0.46 | 0.82 | 0.53 | 0.51 | 0.66 | 0.29 | 0.59 |
|  | 0.49 | 0.85 | 0.55 | 0.59 | 0.71 | 0.30 | 0.59 |
| Total |  |  |  |  |  |  |  |
|  | 22,58 | 22,584 | 22,58 | 22,57 | 21,722 | 22,584 | 22,584 |
| N | 4 | 4 | 7 |  |  |  |  |

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